BGE Smart Energy Savers Program[®] Partnering with Allies to Deliver Energy Efficiency

Ruth C. Kiselewich, Director Demand Side Management Programs Baltimore Gas and Electric Company





Snapshot of BGE

- Maryland's largest gas and electric utility
- Nation's first gas utility, and among first electric utilities
- Serving Central Marylanders for almost 200 years
- 1.2 million electric customers
- More than 650,000 gas customers
- 32 million MWh 2011 energy sales and 7,236 MW peak demand
- Subsidiary of Exelon Corporation
 - Headquartered in Chicago, IL
 - \$32.7 billion in revenues
 - Regulated utilities include BGE, ComEd and Peco













Partnering With Trade Allies/Contractor Organizations Which Implement Residential Programs

- HVAC (Heating, Ventilation, Air Conditioning) Incentive Program
 - Full service retailers like SEARS
 - Individual HVAC companies and their association: Air Conditioning Contractors of America (ACCA)
- Home Performance with ENERGY STAR
 - Individual companies and their association: Efficiency First
 - Other associations including Home Builders Association of Maryland, Home Builders of Maryland Remodelers
- ENERGY STAR New Homes
 - Home Builders Association of Maryland
 - Green Building Board



Residential Programs Trade Ally Activities

- Account Manager team
- Ongoing dialog with allies e.g. HVAC contractors, builders
- New Program and technical training
- Outreach to manufacturer's distributors
- Quarterly newsletters
- Online directory of participating contractors



- Searchable by city or county, company name and services
- Includes company name, address, phone number, website and email
- Umbrella marketing campaign to build program awareness and drive customers to participating HVAC contractors
- Pilots such as with ENERGY STAR New Homes Program



Retail Trade Allies (Lighting and Appliance Program)

Relationship with 400 retail trade allies



- Retailer partnerships with contracts focusing on maximizing sales of measures offered under program
- 6 Program Field Representatives
 - Train 15,000 store sales staff and visit stores regularly
 - Host in-store product promotions and customer events
- Marketing support
 - Builds awareness for programs at participating retailers
 - Ads that drive customers to website for online store locator
- Marketing partnering e.g. Sears holiday emails promoting energy efficiency incentives



Large Commercial Trade Ally Relationships

- Trade allies support and promote commercial energy efficiency programs to customers
 - Engineers, architects, developers, property managers, lighting/electrical/HVAC contractors, manufacturers
- Regular ongoing communication with trade allies including regular meetings
 - Program details and results, guide continuous improvements
 - Increased HVAC incentive levels based on feedback from distributors, contractors
 - Retro-commissioning program supported by property managers, building engineers, contractors after BGE modified program delivery based on concerns raised
- Partner with suppliers and distributors
 - Meet with lighting suppliers and HVAC distributors to explain programs and identify products eligible for incentives
 - Customer training at their facilities



Case Study Demonstrating Trade Ally Benefits: BGE and Contractor Collaborate to Solve Customer Problems

- HVAC equipment installed by retailer trade ally subcontractor
- Customer called BGE to report promised rebate not received
- BGE investigation determined not qualified for the BGE rebate
- The subcontractor had gone out of business
- Relationship developed with retailer executive at an industry event
- Executive launched investigation and within days rebate check issued
- The customer's view of both BGE and the contractor was turned around due to the strong relationship that had been developed





Commercial and Industrial Trade Ally Experiences

- Lighting manufacturer's representative:
 - "...Goes to all the training classes and finds them very helpful. She finds the BGE staff to be responsive and very helpful when she needs assistance putting together a project. When she calls them, they get her the answers she needs. Most importantly, the program is structured such that it frequently allows her to up-sell her customers."





Lighting Installation Ally

"... Loves the incentives because they get customers interested – they get the sales conversation moving. Energy Solutions for Business Program has allowed him to find great success in a particular niche: outdoor lighting. He has found all the staff people he has dealt with (and he was able to name four of them) to be extremely knowledgeable and helpful..."





Broadening The Ally Relationships

- Baltimore Neighborhood Energy Challenge
 - Baltimore City Sustainability Office pilot program involving neighborhoods driving energy savings via energy captains, education and BGE programs such as Quick Home Energy Check-up
- The Maryland Energy Administration and ARRA Funds
 - Leveraging utility programs e.g. appliance rebates and Home Performance with ENERGY STAR
- Baltimore City Green and Healthy Home Initiative
- Howard County Energy Task Force and portfolio of EE programs
- Department of Housing and Community Development and PeakRewards demand response program for multi-family units
- Commission and BGE co-hosted meeting on BGE programs with social services agencies



Most Effective Approaches For Building Trade Ally Relationships

- No one best approach dependent on program, target market, allies, market awareness/transformation level
- Potential goals, benefits
 - Increase awareness
 - Leverage credible sources
 - Provide multiple interactions with decision makers need to hear from different perspectives with multiple messages
 - Inform program modification
 - Avoid building own sales force
 - Expand impact by adding levels in chain e.g. distributors, manufacturers



Additional Information

www.BGESmartEnergy.com

Ruth.C.Kiselewich@bge.com

