# Report on India's Renewable Electricity Roadmap 2030

**Toward Accelerated Renewable Electricity Deployment** 

# **Executive Summary**



NITI Aayog Government of India







RAP



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#### Foreword

The rapid adoption of renewable energy to power India's growing economy at a price that consumers can afford and on a scale large enough to make a major dent in shortages was the challenge confronting the India Renewable Energy Roadmap Initiative, a project commissioned in November 2013 by the Planning Commission, the predecessor institution of NITI Aayog. The project was in turn guided by a Steering Committee. The charge was to determine what changes would have to be made to the Indian power sector to make rapid deployment of renewables successful. The broad and deep stakeholder process used by the Roadmap Initiative brought the experience and concerns of government officials, regulators, grid operators, electric utilities, renewable energy developers, investors, and industry, consumers, the finance community and other key players to bear on this question. The resulting Report on "**India's Renewable Electricity Roadmap 2030**" identifies legal, institutional and policy changes that will be needed to successfully adopt renewables on a large scale.

Meeting a large segment of the power needed for India's growing economy with RE could potentially bring vast benefits: additional power with no fuel costs and positive impacts on air quality and water use. The resources are abundant in India. The Roadmap Initiative identifies obstacles to this goal of large-scale RE. while suggesting solutions. For example, RE is cost-effective over the life of projects but more capital-intensive than conventional power plants. India's finance mechanisms can adapt. RE resources are abundant but locally variable; aggregating and managing RE for its most efficient and economic use will require updated grid operations.

The report makes specific policy recommendations. I compliment the Steering Committee and the Roadmap Initiative team on their careful consultation with stakeholders and experts, and their articulation of complex dynamics and challenges into useful findings and recommendations. I hope that the report will help inform contribute to policy changes that would put India on the path to rapid scaling-up of renewable energy.

Adm

(Arvind Panagariya)

एक कदम स्वच्छता की ओर



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#### Preface

In November 2013, the NITI Aayog (erstwhile Planning Commission) initiated a stakeholder-driven analysis of the opportunities and barriers to rapid deployment of renewable electricity. Entitled "**Report on India's Renewable Electricity Roadmap** 2030", the process was facilitated by the NITI Aayog in conjunction with its role of coleading the 21<sup>st</sup> Century Power Partnership (21CPP), a multilateral effort of the Clean Energy Ministerial (CEM) that serves as a platform to advance the large-scale deployment of renewable energy. The Initiative was guided by a Steering Committee led by then-Member (Energy), Planning Commission of India. Members of the Committee included Secretaries from key Ministries (Power, New and Renewable Energy, Finance, and Environment and Forests), Chairpersons from key central level agencies (Central Electricity Authority, Power Grid Corporation of India Limited), and Energy Secretaries from two representative states (Tamil Nadu and Rajasthan).

The NITI Aayog's operating agent for the 21CPP, the Confederation of Indian Industry (CII), and the Roadmap Initiative's knowledge partners, the Shakti Sustainable Energy Foundation and the Regulatory Assistance Project, constituted the RE Roadmap Initiative team. The team implemented a comprehensive stakeholder-driven "roadmap" exercise to answer the question: "How must the Indian power system evolve if India chooses to put RE at the core of the future system, rather than at the periphery?"

The Initiative team conducted extensive conversations with close to 250 stakeholders including the steering committee members, Chairpersons and senior staff of central and state electricity regulatory commissions, Energy Secretaries of states, managing directors of generation, transmission and distribution companies, grid operators and managers, power planning agencies, civil society, industry, finance, developers, and bilateral and multilateral institutions in twelve states and in Delhi. The bulk of these interviews were conducted during the first three months of 2014. The initial results were presented to the steering committee in April 2014. Over the next six months, the Initiative's findings and subsequent recommendations in draft form were sent or presented to over 100 individuals, groups and institutions, as well as international experts, for response.

The "Report on India's Renewable Electricity Roadmap 2030" summarizes both the process and the results of the stakeholder exercise. It presents the opportunities and barriers to RE as reflected by stakeholder input and provides a summary of the rationale as well as benefits and costs of RE within the context of the Indian power system. Then, drawn from stakeholder input and international experience, the paper suggests a framework for an integrated policy strategy for rapid RE implementation that complements both the existing and planned conventional power projects. The framework includes:





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- A new comprehensive National RE Law and/or Policy and its components
- Support mechanisms to ensure timely implementation
- Grid reforms to ensure smooth integration of RE

Given the complexity of the challenges and the wide consultation undertaken, both in preparing the draft report and soliciting feedback on the policy recommendations, the report has now been finalised – almost a year after the Initiative was begun. In the meantime, it is worth noting that some of the policy suggestions made in the draft report have been taken up by the Government for consideration. Many have contributed in varying degrees in preparing this report. It is my pleasure and also my privilege to thank all the Members of the Steering Committee for their guidance and for sparing their valuable time towards the finalization of this report.

I am also thankful to the members of the Renewable Electricity Roadmap Initiative team including Rajesh Menon, Soma Banerjee, Rasika Chandihok, and Kumar Vipul of CII; Deepak Gupta and Disha Agarwal of the Shakti Sustainable Energy Foundation; and Robert Lieberman, Ranjit Bharvirkar and Catherine Murray of the Regulatory Assistance Project. The team was assisted by Mahesh Patankar and Meghana Rao of MP Ensystems Ltd., and Hugo Chandler and Nick Gibbins of New Resource Partners. My thanks to them as well.

I also want to thank Sh. Rajnath Ram, Joint Advisor, NITI Aayog, for facilitating communication among key team members. Finally, my thanks to Sh. Anil Kumar Jain, Advisor (Energy), NITI Aayog, who has been a driving force and constant motivation behind this initiative, and without whose untiring and focused efforts, the process would not have even been initiated.

Furthermore, this report is meaningful primarily due to the participation of over 250 policy makers and stakeholders who shared thoughtful insights and suggestions. It should be noted that the RE Roadmap Initiative's stakeholder process took place under a variation of the Chatham House rule. Under this rule remarks were noted but not attributed. As a result the list of stakeholder participants at the end of the report includes only the names of the agencies, organizations and companies involved; no individuals are named. This rule allowed for very frank and robust conversations with people who care deeply about India's future power trajectory. I thank them all for their time and inputs.

(Sindhushree Khullar)



# **Executive Summary**

"We should not get into the mindset that RE is the intruder and conventional energy is the main player. Why not consider RE to be main occupants of the 'house' and then work out the rest of the system around RE, essentially, because RE is the future?"

- Former Member (Energy), erstwhile Planning Commission of India

or decades, as demand for power has grown, India has added large-scale conventional power resources. Now, with solar and wind power and other renewable electricity (RE) resources becoming commercially available in the marketplace, there are additional choices available to policymakers and stakeholders concerned with the technical, economic, and environmental characteristics of a future power system that keeps pace with economic growth.

One of India's major advantages today and going forward is that its RE potential is vast and largely untapped. Recent estimates indicate that India's solar potential is greater than 10,000 GW and its wind potential could be higher than 2,000 GW.

To fully take advantage of India's RE potential over the next few years, however, will require new initiatives from central and state governments — beyond policy and programs currently in place — to support the engagement, participation, and new behaviors of power sector stakeholders including RE industry and developers, grid operators, public and private finance, consumers, and others.

Renewables are different than power technologies of the past. Most renewables have zero fuel costs but they are more capital-intensive than conventional fossil power plants. India's renewable resources are abundant, but the output of wind and solar photovoltaic is variable, and in the case of wind in particular, subject to uncertainty. To capture the benefits, India would need to raise the necessary capital, and get comfortable with managing the variability and uncertainty of renewable energy generation. The enormous benefits RE brings — zero fuel, electricity prices free from volatility and external influence, reduced imports, dramatically reduced pollution and water use — will not be had without significant effort. NITI Aayog's initiative – The India Energy Security Scenarios 2047 (IESS 2047) – would be useful in illustrating the costs and benefits of adopting high RE targets to meet India's growing energy demand.

To help policymakers identify these new approaches, a stakeholder-driven analysis of the opportunities and barriers to rapid deployment RE was initiated at the request of the Government of India in November 2013.

The resulting process and its findings have significant relevance in the current scenario, when the Government of India has enhanced its aspirations multifold – amending them from 20 GW of solar power (by 2022) to 100 GW (by 2019) and from an additional 15 GW of wind power (during 2012-17) to an additional 40 GW (by 2019).

### **The Process**

Given this backdrop of benefits and challenges, the Government of India's erstwhile Planning Commission, in its role as co-leader of the 21st Century Power Partnership (21CPP)<sup>i</sup>, initiated the "RE Roadmap Initiative". It requested that the Confederation of Indian Industry (CII), in conjunction with knowledge partners the Shakti Sustainable Energy Foundation (SSEF) and the Regulatory Assistance Project (RAP), serve as the Initiative team and

i The 21st Century Power Partnership (21CPP) is a multilateral effort of the Clean Energy Ministerial (CEM) that serves as a platform to advance the large-scale deployment of renewable energy. While the erstwhile Planning Commission served as co-leader of the 21CPP on the international platform, CII served as operating agent to the 21CPP in India.

conduct a stakeholder-driven "roadmap" exercise to answer the question: "How must the Indian power system evolve if India chooses to put RE at the core of the future system, rather than at the periphery?"

A steering committee for this exercise was created, led by then-Member (Energy) and composed of Secretaries of Ministry of Power (MoP), Ministry of New and Renewable Energy (MNRE), Ministry of Finance (MoF), Ministry of Environment and Forests (MoEF), Central Electricity Authority (CEA), Power Grid Corporation of India, Ltd. (PGCIL), and the Energy Secretaries of Tamil Nadu and Rajasthan.

The analysis, findings and practical "next-step" policy recommendations that follow are based, in large part, on broad and robust open-ended conversations conducted under the "Chatham House Rule" with over 250 power sector stakeholders from 13 states, and from central or pan-India institutions.<sup>ii</sup> The stakeholders included the steering committee members, chairpersons/members and senior staff of central and state electricity regulatory commissions, energy secretaries of states, managing directors of generation, transmission and distribution companies, grid operators, power sector planning agencies, grid managers, civil society, industry and finance, developers, and bilateral and multilateral institutions.

Initial interviews and small group conversations were conducted throughout the country during December 2013 through March 2014. Preliminary findings were presented to the Steering Committee in April 2014, then circulated and commented upon by close to 100 stakeholders and domestic and international experts. The draft policy recommendations drawn from the Roadmap Initiative process went through an iterative process from August through October 2014 as the Roadmap Initiative team solicited feedback from diverse stakeholders and domestic and international experts, both through correspondence and in-person.

# **Structure of the Report**

The objective of this document is to capture and synthesise the inputs of stakeholders in the renewables sector at national and state levels in India as well as internationally — as to what should be done differently to drive a dramatic scale-up of renewable energy, particularly solar photovoltaic and wind power. Blended with these inputs are a large number of international experiences. These serve sometimes to contrast Indian experiences with those elsewhere, and at other times to provide alternative perspectives on addressing a particular challenge.

The diverse and deep experiences of the 250 stakeholders allowed the Initiative process to delve into a comprehensive consideration of RE issues and opportunities. Their responses and observations have been organized into eight specific themes that focus on identifying changes in power sector governance, management, structure, and power systems themselves that would be prerequisite to the large-scale, cost-efficient, reliable deployment of renewable electricity.

Chapters 1 and 2 set the scene for the discussion of the overarching issues that are discussed in depth in Chapters 3 to 8.

Chapter 1 provides the context, including targets for deployment, and lays out a systematic approach to assessing the relative benefits, costs, and risks of renewable energy.

Chapter 2 discusses key policy tools currently in place and visualises how these may evolve as renewable energy reaches higher penetration levels.

Chapter 3 begins the discussion of specific areas that are being looked at by stakeholders up and down the country, beginning with supply chain aspects of renewable energy deployment, including manufacturing, the adequacy of human resources, and research and development.

Chapter 4 moves on to an assessment of investment in renewable energy markets to date, including sources of investment, private and public sector roles, and how greater private investment in particular can be stimulated.

Chapter 5 covers an area that is often overlooked in strategic analysis of this kind: risks at the level of the individual project, from siting to grid connection, and a number of performance risks.

Chapter 6 takes the completion of a variable RE power plant as its point of departure, and asks how a sufficiency of buyers can best be assured for the electricity generated.

Chapter 7 then considers the transportation of electricity to the consumer, through the transmission and distribution networks, and how these may be planned for greatest efficacy.

Under the Chatham House Rule, anonymity is maintained to encourage the frank exchange of views. As a result, the 250+ stakeholders who participated in the RE Roadmap Initiative are not named and no comments are attributed to individuals. However the various institutions, agencies and companies their perspectives are derived from are listed at the back of this report.

Chapter 8 discusses system operational aspects: how the often-cited issues of variability and uncertainty in the output of wind and solar photovoltaic power plants could be managed reliably.

Finally, Chapter 9 outlines a small number of specific near-term steps that the Government of India, state governments, and stakeholders could take to begin the power sector retooling process that will accelerate deployment of RE in India.

# **Findings**

The RE Roadmap Initiative's broad stakeholder process held under the Chatham House Rule allowed for frank and thoughtful conversations about the opportunities and barriers to RE as seen by diverse policymakers and stakeholders in India's power sector. The results were enriched by consideration of international experience (successes and setbacks), and by feedback from international experts. Although there was not complete consensus, there was significant agreement on the challenges and obstacles facing a rapid scale-up of RE in India and the principles that would be the foundation for any solutions.

Stakeholder interviews and international experience identified four areas where new policy and programs would be useful.

There will, of course, be many specific alternative approaches and strategies to achieving successful RE policies. But there was significant agreement that the five core principles discussed below must be at the heart of any of those new efforts. These principles were synthesized from the best thinking of Indian stakeholders and international experts:

- Treat RE as a resource of national and strategic importance
- Mandate RE as a significant component of the power sector
- Take an integrated approach to power sector planning,

including generation, transmission, and distributionMake buyers indifferent between conventional and

RE resources until grid parity is achievedGive small-scale/distributed RE, close to end users,

priority equal to large-scale/centralized RE

The principles described above are the foundation for the recommendations that follow. Drawn from stakeholder input and international experience, the paper suggests a framework for an integrated policy strategy for rapid RE implementation that complements both the existing and planned conventional power projects. The framework includes:

- A new comprehensive **national RE law and/or policy** and its components
- Implementation support mechanisms
- Reforms to ensure smooth grid integration of RE
- Energy access and **off-grid RE** considerations

# **Policy Recommendations**

#### National RE Law and/or Policy

A comprehensive, transparent, long-term, and definitive legislative/policy framework for RE should be implemented by amending existing laws/policies (e.g., address electricityrelated aspects from the Electricity Act) and/or creating a new laws/policies (e.g., dedicated to renewable energy as whole). RE could be considered a "resource of national and strategic importance" as it addresses several fundamental national objectives such as energy security, reduction of the trade deficit, enhanced land/water availability for non-ener-

gy purposes (e.g., agriculture), cuttingedge industrial and RD&D (research, development and deployment) growth, increased employment, and others. Some essential features of a potential RE policy/legislative framework are presented below:

#### Targets

The law/policy should establish national RE targets that would incorporate an appropriate but measurable metric (e.g., generation, capacity, share of consumption, etc.) to monitor progress in achieving the targets. All states would be equally responsible to meet a common national uniform target. The law/policy should include appropriate

"sunset" provisions that would allow regular opportunities to update the law/policy in light of the evolving set of issues pertaining to RE. The rationale for setting the targets should account for the various benefits and costs described above.

# **Key Findings**

The stakeholder interviews and international experience identified four areas where new policy and programs would be useful. These include the need for:

- A Comprehensive National Policy Framework for RE
- Willing and Credit-Worthy Buyers (i.e. Discoms) for RE
- Smoother RE Project Development Environment
- Updated Grid Planning and Operation

# Financial Support Required for Achieving Targets

The law/policy should clearly identify the source, level, and distribution mechanism for financial support for reducing the incremental cost of RE (includes both generation and integration costs) to the ultimate buyers as compared with the already subsidized fossil fuel-based generation.

#### Integrated Energy Resources Planning

Comprehensive and analytically sophisticated planning exercises should be undertaken routinely in order to assess the benefits and costs of various aspects of the electricity sector, including supply-side resources (e.g., coal, hydro, gas, nuclear, RE), the transmission and distribution networks and their operation, and demandside resources (e.g., energy

# **Key Policy Recommendations**

#### National RE Law and/or Policy

#### Establish targets

Identify financial support required for achieving targets

Undertake integrated energy resources planning Take a programmatic approach

- A restructured and enforceable RPO
- A mandatory net metering (NEM)/feed-in tariff (FiT)

#### Support Mechanisms for Compliance and Timely Implementation

"One-Stop Shop" for standardized contracting Financial support and disbursal mechanism Streamlined project development Low-cost financing

#### RE Grid Integration and More Efficient Grid Operation

Upgrade grid technology

Upgrade grid operation protocols

Grid Codes

• 5-minute Scheduling and Dispatch Expand balancing areas

Promote flexible demand and supply resources

efficiency, demand response, etc.). These planning exercises should explicitly and systematically account for various risk factors such as fuel availability, fuel costs, and other possible benefits and costs.

#### **Programmatic Approach**

The new requirements for the entire power system consist of a portfolio of two complementary policy approaches:

- A restructured and enforceable RPO that incorporates a mandatory national uniform obligation on all bulk buyers (i.e. discoms and open access consumers). The RPO mechanism can be structured to allow all possible generation project developers e.g., pure-RE developers, discoms, consumers, etc. to participate in the growth of RE capacity. As the cost of RE continues to fall, the RPO mechanism allows for an increasing share of RE in future consumption.
- A mandatory net metering (NEM)/feed-in tariff (FiT) for behind-the-meter RE generation (e.g. rooftop

solar photovoltaic). This requirement would apply to all distribution service providers. Electricity generated under the NEM/FiT would count toward the RPO. The NEM/ FiT mechanism encourages the addition of RE generation close to the point of use thereby minimizing the costs of transmission and distribution and associated losses.

# Support Mechanisms for Compliance and Timely Implementation

With strong policy/legislation in place, the focus on implementation support will be even more desirable. The government, at both the central and state levels, will need to support compliance with mandatory requirements regarding RE on the power system through the following functions. Preferred approaches are described below; alternatives are described in

the full document.

#### "One-Stop Shop" for Standardized Contracting:

Streamlining the contracting process (e.g., standardization of contracts), and making available relevant information (e.g., that could lead to a more transparent price discovery process) in a centralized manner could significantly reduce contracting-related transaction costs and project risks. This could be achieved by establishing a new CERC-regulated intermediary institution that centrally procures RE from developers at an auction-price and sells to bulk buyers.

**Financial Support and Disbursal Mechanism:** A uniform, simple financial support and disbursal mechanism targeted to buyers that is transparently designed and provides certainty over a reasonable period of time could significantly help in expediting RE growth. The financial support could be disbursed through the new Intermediary Institution — described previously — that ensures that bulk buyers are indifferent between new RE and new fossil fuel-based generation. **Streamlined Project Development:** One of the major constraints on rapid RE development is the lengthy and costly project development process that includes investment-grade RE resource assessments, access to land (either acquisition or leasing), supporting infrastructure development (roads, water, transmission interconnections, etc.), and so on. A newly formed states-center committee should lead the facilitation process to reduce soft costs in project development (e.g., siting, permitting, supporting infrastructure) with technical and logistical support from the Intermediary Institution described above. This is largely aimed at de-risking the sector and fast-tracking RE deployment.

**Low-cost Financing:** RE technologies, unlike fossilbased energy technologies, have high capital costs but very low operating costs spread over 25-30 years. Thus, the cost of finance (currently ranging from 12–14% in India) forms a significant component of the power tariff from these sources. Buying down the rate of interest for RE projects would reduce tariffs and hence scale up demand for RE. The cost of finance in any country is typically driven by multiple factors and hence, it is neither desirable nor possible to make interventions in financial markets. The interventions thus have to be sector (RE) specific. Further, it is desirable to reduce cost of capital at multiple stages viz:

- *Stage 1:* Reduce the risk perception of the sector by derisking and hence manage/reduce investors' return expectations (both debt and equity).
- *Stage 2:* Increase the quantum of money available and reduce the cost of access to such money
- Stage 3: An existing central-government entity (e.g. IREDA, PFC) could pool various sources of funds including commercial (banks, FIs, MDBs' lines of credits, etc.) and non-commercial (National Clean Energy Fund {NCEF}, grants, subsidies, Corporate Social Responsibility money, etc.) capital from domestic as well as international sources. This pool of funds could be administered and managed to lend debt (and even part equity, if possible) at lower interest rates.

# RE Grid Integration and More Efficient Grid Operation

Finally, in addition to strong policy/legislation and supportive deployment environment, grid interconnection and integration of RE is equally critical. Technically, RE is typically described as an intermittent source of electricity. Intermittency consists of two distinct aspects:

#### Table ES1

#### RE Grid Integration and Efficient Grid Operation Strategies

Strategy	Impact on Uncertainty	Impact on Variability
<b>One-time</b> Upgrade grid technology	Minimize	Manage
Upgrade grid operation protocols	Minimize	Manage
Expand "Balancing Areas"	Minimize	Minimize and manage
Upgrade grid planning practices	Minimize	Minimize
<b>Ongoing</b> Balancing resources – estimation, procurement, dispatch	Manage	Manage

- "Predictability/Uncertainty" refers to the lack of accurate knowledge about future RE generation (e.g. sudden drop in wind power), which is not very different from fossil fuel- based generation/ transmission systems (e.g. an unforeseen failure of a fossil-based generator or a transmission line).
- "Variability" is the known natural variation in RE generation (e.g., wind peaking during monsoon and reduced availability in other seasons), just as exists on the demand side currently (e.g., low demand at midnight and high demand during late afternoon).

Internationally — where RE accounts for increasingly large shares of power system generation — various changes to grid design, technology, and its operation have been implemented that allow successful grid integration, i.e. minimizing and/or managing the variability and uncertainty aspects of RE. Many of these strategies are inherently useful for improving the overall efficiency of grid operations and reducing overall costs to consumers whether RE accounts for a large (more than 25%) share of the generation mix or not. Some of these changes are one-time changes while others would evolve over time as load shapes and the resource mix continue to change. These strategies are summarized in Table 1 below. The rest of this section describes these strategies in more detail.

These strategies can be classified into following subcategories, in roughly ascending order in terms of cost per kWh.

• **Upgrade grid technology:** System operators at all levels (i.e. state, regional and national) should have

visibility of the grid status in neighboring balancing areas and also the ability to easily coordinate with them. Most of the transmission companies (i.e. central and state transmission utilities) and Load Dispatch Centers (LDCs) (i.e. POSOCO and State LDCs) have initiated grid technology upgrades in recent times. These initiatives need to be significantly ramped up to deploy sensors for generating real-time high geographic resolution data on grid conditions. These data generation sensors need to be coupled with sophisticated analytical engines that provide the necessary information for grid operations. Centralized RE forecasting mechanisms need to be tightly integrated with system operations. Lastly, advanced decision-making and control systems need to be implemented that enable system operators to respond significantly faster to changed grid conditions.

- **Upgrade grid operation protocols:** Various aspects of system operations need to be updated. These include but are not limited to:
  - *Grid Codes:* System operators around the world

     especially those encountering a high share
     of RE on their grid are continually updating
     their grid codes to ensure that RE additions do
     not affect the grid adversely, and to explicitly
     acknowledge attributes unique to RE generators
     and, consequently, require appropriate capabilities
  - Scheduling and Dispatch: Through both practice and theory, it has become evident that grids that are operated in a manner where scheduling and dispatch are implemented over short time durations (e.g., as low as five minutes) have significantly lower overall costs to consumers as the need for ancillary resources decreases. Currently, in India, scheduling occurs on a day-ahead basis while dispatch occurs on a 15-minute basis. System operations technologies and protocols need to be updated to enable five-minute scheduling and dispatch of all resources connected to the grid and automated incorporation of RE forecasts. This will also lower ancillary service requirements.
- **Expand balancing areas:** It has been seen globally that larger balancing areas (or the ability to coordinate among balancing areas) have significantly lowered the overall cost to consumers as ancillary services requirements are reduced substantially. Currently, balancing areas in India specifically, states neither have the visibility of their neighbors' grid

condition nor the ability to coordinate with them. A single national-level load dispatch center that is nonprofit, independent, and regulated by CERC is sufficient for managing the entire national grid.

Promote flexible demand and supply resources: Power systems, especially those with a high share of RE, require access to sufficient flexible resources (e.g., demand response, gas turbines, hydroelectricity, etc.) to ensure continued stability of the grid at each moment. Currently, there are no mechanisms in India to ascertain the amount of balancing resources needed and how these can be procured and dispatched. Grid simulations that are used to identify resource pools (both built and un-built), specifically for providing various types of flexible resources including ancillary services, should be conducted routinely. Procurement mechanisms need to be implemented to ensure these resources are connected for use in assuring grid stability. Finally, mechanisms for fair price discovery and compensation of flexible resource providers (e.g. ancillary services) need to be established. The relevant LDC should be made responsible for procuring ancillary services to ensure grid stability. The procurement process should be similar to the usual competitive bidding process used by discoms for procuring energy. The compensation could be cost-plus as approved by the relevant regulatory commission and paid by all the buyers to the LDC.

### **Energy Access and Off-Grid RE**

One-third of India's population does not have access to electricity. Most of the discoms are struggling to provide the minimum lifeline supply of one unit per household per day to the rural areas.

The scope of this RE Roadmap Initiative did not include an extensive consideration of the challenges of energy access or off-grid RE generation dynamics. However, stakeholders concerned with these issues indicated that RE sources could rapidly bridge India's energy access challenge in a cost-effective manner. RE could also accelerate achievement of India's universal service obligation, a mandate outlined in the Electricity Act 2003.

Some policy approaches to these ends were put forward during this Roadmap Initiative, although there was general agreement that these issues require their own in-depth stakeholder process.

For the record, these are the basic energy access and off-grid RE concepts that were suggested. In addition to

the current grid extension programs of the Government of India, which are time- and resource-intensive, state utilities (and state governments) should be actively engaged and held responsible for:

- Immediately providing stand-alone off-grid systems in remote rural areas for home lighting and running other basic appliances. Over time, these systems could play the same role as that of rooftop systems in urban areas.
- In parallel, developing district and block-level plans for providing electricity through deployment of micro-grids or mini-grids using RE resources.

The creation and sustenance of the proposed systems would require new business models and private sector participation. Enabling policy and regulatory frameworks should be created at the central as well as state levels. The business models, policies and regulations thus formulated must allow for integration of these stand-alone and/or minigrid systems with the larger grid system once the distribution grid reaches the inaccessible areas.

# **Summary and Conclusion**

# "...Why not consider RE to be main occupants of the "house" and then work out the rest of the system around RE, essentially, because RE is the future?"

This was and remains the key and critical question. For a hundred years, conventional fossil-fueled power plants were at the core of power systems around the world. Those systems had particular engineering and technical characteristics, and, for decades, operating and governance institutions have been created, designed, and operated to support a system with those characteristics.

But renewables are different. For India to capture the benefits of renewables as "the main occupant of the house" will require the rethinking and reengineering of institutions, the redefinition of policies, the re-tuning of power grids and systems, and the replacement of old habits with new ones.

A rethink is unavoidable: renewables are different from the power technologies of the past. The enormous benefits they bring — zero fuel, electricity prices free from volatility and external influence, reduced imports, dramatically reduced pollution and water use — will not be had without significant effort.

Most renewables have zero fuel costs but they are more capital-intensive than conventional fossil power plants. India's renewable resources are abundant, but the output of wind and solar photovoltaic is variable, and in the case of wind in particular, subject to uncertainty. To capture the benefits, India would need to raise the necessary capital, and to get comfortable with managing the variability and uncertainty of renewable energy generation.

The policy framework summarized above and described in Chapter 9 would facilitate that rethinking; it was based on extensive inputs from stakeholders and international experience and specifically designed to overcome the barriers to success and meet the renewables challenge.

To that end, then, both the purpose and the best use of this RE Roadmap Initiative report will be to assist policymakers and stakeholders to grasp what is at stake, and what needs to be done to make a successful choice in favor of renewables at scale.

#### Report on India's Renewable Electricity Roadmap 2030

The executive summary and the full report are available online at the websites of CII, Shakti and RAP. These will also be made available at NITI Aayog's website shortly.

#### **About the Institutions**

## National Institution for Transforming India (NITI) Aayog

http://pmindia.gov.in/en/tag/niti-aayog/

The institution is the successor to the Planning Commission, and will serve as 'Think Tank' of the Government – a directional and policy dynamo. NITI Aayog will provide Governments at the central and state levels with relevant strategic and technical advice across the spectrum of key elements of policy. The latter includes matters of national and international import on the economic front, dissemination of best practices from within the country as well as from other nations, the infusion of new policy ideas and specific issue-based support.

#### **Confederation of Indian Industry**

http://www.cii.in

The Confederation of Indian Industry works to create and sustain an environment conducive to the growth of industry in India, partnering industry and government alike through advisory and consultative processes.

#### Shakti Sustainable Energy Foundation

http://shaktifoundation.in

Shakti Sustainable Energy Foundation works to strengthen the energy security of India by aiding the design and implementation of policies that encourage energy efficiency as well as renewable energy.

#### Regulatory Assistance Project http://www.raponline.org

Regulatory Assistance Project is a global, non-profit team of experts focused on the long-term economic and environmental sustainability of the power and natural gas sectors, providing assistance to government officials on a broad range of energy and environmental issues.